

Using UTAUT Model to Predict Social Media Adoption among Indonesian SMEs

Fatmah Amir Abdlat*

Faculty of Economics and Business, Universitas Mercu Buana, Jakarta, Indonesia

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***Corresponding author:** Fatmah Amir Abdlat

Abstract

The purpose of this paper was to predict the factors that influence the adoption of Social Media Apps (SMA) among Indonesian SMEs to promote and market their business using UTAUT (Unified Theory of Acceptance and Use of Technology theory) approach. These factors include performance expectancy, effort expectancy, social influence, and facilitating conditions. To fulfill these aims, a quantitative research was adopted. Data were taken using a questionnaire from total of 162 respondents, namely the owner or manager of SMEs. The sampling technique used was non-probability sampling. Then, the data was tested using Partial Least Square. The findings of this study revealed that the model was able to explain 61% of the variance in behavioral intention. Result showed that the variables such as performance expectancy, social influence, and facilitating conditions had positive and significant effect on behavioral intention to adopt social media apps. On the other hand, effort expectancy had no significant effect on behavioral intention. Based on results, theoretical and practical implications are provided for scholars, SMEs' owner and manager.

Keywords: Social media adoption, UTAUT, Performance expectancy, Social Influence, Facilitating condition.

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INTRODUCTION

One of the biggest drivers of economic growth in the world is SMEs. In conditions that are competitive and modern, business characteristics continue to change [1]. Therefore, SMEs need marketing tools that are not only effective, but also efficient in improving their market and financial performance. Social media is a popular tool used by Small and Medium Enterprises (SMEs) because of the easy technical requirements and low cost [2]. A number of studies have found that SMEs use social media for various organizational purposes such as marketing, communication, sales, advertising, innovation, problem solving, customer service, human resources, information technology, driving cultural change, advertising on social networks and internet marketing [3, 4].

Some previous research on social media in SMEs including the effect of social media on performance [5-10] social media for SMEs knowledge management [11]; social media for recruitment in SMEs [12]; and social media as tool for facilitating knowledge creation and innovation in SMEs [13].

Some previous studies also looked at factors that influenced social media adoption in SMEs [6, 14, 15, 16, 17, 10, 18]. Most of the research was carried out in developed countries [5, 19, 20, 21, 15, 16, 17, 18, 22] and only few research has been done in developing countries [6, 14, 18], where no one has used the UTAUT model approach in predicting the factors of social media adoption. We see that very little research has focused their studies on SME entrepreneurs' intentions to adopt social media to market their products using UTAUT model as a vacancy or research gap that needs to be investigated further. This paper aims to identify important factors that influence the adoption of social media by SME entrepreneurs with UTAUT - A Unified Theory of Acceptance and Use of Technology (UTAUT) Approach.

The purpose of this study is to predict the factors that influence the adoption of social media among SMEs in Indonesia with the Unified Theory of Acceptance and Use of Technology Theory approach, where based on UTAUT theory, these factors include performance expectancy, effort expectancy, social influence, and facilitating conditions.

LITERATURE REVIEW

Unified Theory of Acceptance and Use of Technology (UTAUT)

The Unified Theory of Acceptance and Use of Technology (UTAUT) was first discovered by Venkatesh [23] and until now it has been used extensively in various studies and in various countries. UTAUT model is used to predict the factors that influence the acceptance and adoption of a technology, where the model is a combination of 8 previous theories, such as Motivational Model, the Theory of Planned Behaviour (TPB), a combined TBP/TAM, the Model of PC Utilization, Innovation Diffusion Theory (IDT), and Social Cognitive Theory (SCT). Moreover, UTAUT was reported to perform better compared to the eight individual models with an adjusted R^2 of 69%.

Recently, to assess intention to use technology, UTAUT is considered as the most valid and recent technology adoption model used [24]. Some recent studies examined the adoption of mobile application technology that used UTAUT, including research on: adoption of mobile games [25]; mobile banking [26, 27, 28, 29, 30] mobile payment [31-34], mobile shopping apps [35, 36]; mobile commerce [37]; library mobile application [38]; mobile health and diet applications [39-41] social media application [42, 43, 44, 45] hotel reservation mobile app [46]; Mobile learning and knowledge transfer [47, 48] car-sharing app [49]; and virtual tour-guiding platform [50].

Other than mobile applications, the UTAUT model is also used in explaining behavioral intention to use technology in other various fields, such as the use of big data techniques in service companies [51]; adopt self-service parcel services for last-mile delivery [52]; urban delivery drivers' intention to adopt electric trucks [52]; internet banking adoption [53, 54, 55], user acceptance and use of open government data (OGD) / e-government [56, 57, 58, 59, 60] intention to use an enterprise resource planning (ERP) system [61, 62], intention to use Airline Companies' e-services [63]; acceptance of automated road transport systems (ARTS) [64]; intention to adopt technology in medical or health field [65, 66, 67, 68, 69, 70] adoption of online tax filing [70]; adoption of e-book [71, 73] decision to use automated public transport [73]; and rural households' renewable energy usage intention [74].

In UTAUT model, Performance expectancy, effort expectancy, social influence and facilitating conditions were stated as the four main variables that become direct determinants of behavioral intentions. Moreover, several factors such as sex, age, experience, and voluntary use, in turn, moderating the construct [23]. Performance expectancy is defined as the degree to which user believes that using a new technology or system will help to accomplish tasks with excellent performance [75]. Besides that, effort expectancy is defined as the degree of how easy technology is to use,

which will have a positive effect on the intended use [5]. In other than that, social influences is defined as the degree of others believe the user should adopt the new system or technology [52] and facilitating condition refers to the level where an individual believes that an institutional and technical infrastructure exists to help the use of the system [24].

Gupta, Manrai, and Goel [27] found that performance expectancy, effort expectancy, social influence and facilitating conditions are direct determinants of behavioural intention to adopt payments bank by Indian customer. Arif, Ameen, and Rafiq [77] found that performance expectancy, effort expectancy and social influence are significant predictors of student behavioural intention to use AIOU Web-based services in Pakistan. Besides that, Kurfalı, Arifoğlu, Tokdemir, and Paçin [78] also found that performance expectancy, social influence, and facilitating conditions have a positive effect on behavioral intention to use e-government services in Turkey. Based on the literature, the following hypothesis was proposed:

- H1.** Performance expectancy positively affects social media adoption among Indonesian SMEs
- H2.** Effort expectancy positively affects social media adoption among Indonesian SMEs
- H3.** Social influence positively affects social media adoption among Indonesian SMEs
- H4.** Facilitating condition positively affects social media adoption among Indonesian SMEs

Based on the literature review, a conceptual framework is showed in figure 1.

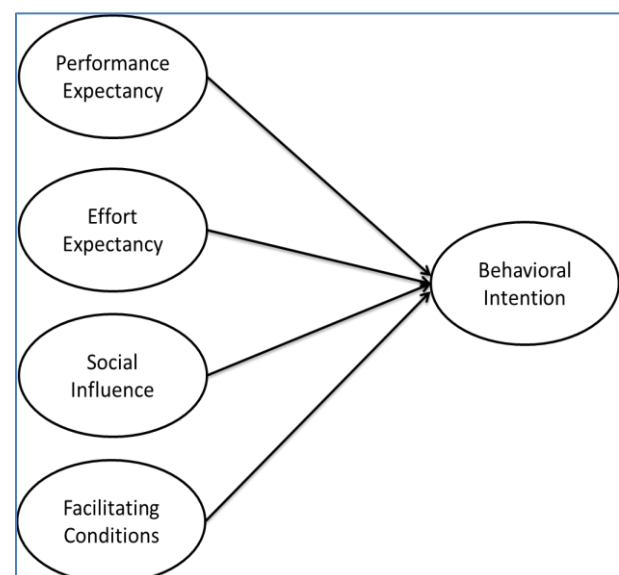


Fig-1: Research Framework

RESEARCH METHODS

This research used a quantitative approach, in which the research design used is cross-sectional and conclusive, with a type of causal research. In addition,

this research method used survey methods. The population in this study are all SMEs domiciled in Jabodetabek Indonesia, who have accounts and use social media in promoting their products. In total, the research samples obtained were 162 respondents. The sampling method used was non-probability. Measurement items for performance expectancy (PE), effort expectancy (EE), social influence (SI) and facilitating conditions (FC) were adapted from Venkatesh [23]. Data collection is done by self-administered questionnaire [79], where respondents answer questions that have been arranged in the form of choices and scale questions using a Likert scale (1-5), ranging from 1="strongly disagree" to 5="strongly agree". Data analysis method in this research is SEM-PLS with the help of WarpPLS 6.0 software.

FINDINGS AND DISCUSSION

Model Fit and Quality Indiced. First of all, it is necessary to do a model fit test to see the suitability of the model built in the study. Thus, the suitability of the relationship between variables in research can be seen if the research model is said to be good. In this study, the use of WarpPLS 6.0 has provided calculation results that indicate the criteria used to assess whether the model is appropriate. From the test results, it is known that each value meets the ideal criteria, so it can be concluded that the overall research model is good and appropriate. For more information, fit model test results can be seen in Table 1.

Table-1: Research Model Fit Test

	Value	Ideal
Average path coefficient (APC)	P<0,001	<= 0.05
Average R-squared (ARS)	P<0,001	<= 0.05
Average adjusted R-squared [82]	P<0,001	<= 0.05
Average block VIF (AVIF)	2.112	<= 3.3
Average full collinearity VIF (AFVIF)	2.268	<= 3.3
Sympson's paradox ratio (SPR)	1	1
R-squared contribution ratio (RSCR)	1	1
Statistical suppression ratio (SSR)	1	>= 0.7
Nonlinear bivariate causality direction ratio (NLBCDR)	1	>= 0.7

Convergent Validity and Reliability

Average Variance Extracted (AVE) value shows that all reflective constructs have AVE values ≥ 0.50 . The AVE results show that all indicators have met the specified value standards, so the convergence of indicators is valid or acceptable and it can be stated that all indicators that measure constructs have met the

conditions of convergent validity. In addition, the results of the Composite Reliability (CR) data show that all values were above 0.8 meaning high reliability. The reliability test was strengthened with Cronbach's Alpha (CA), where the results showed high reliability. The data can be seen in Table 2.

Table-2: Convergent Validity and Reliability

	AVE	CR	CA
Performance Expectancy (PE)	0.542	0.902	0.873
Effort Expectancy (EE)	0.790	0.938	0.911
Service Influence (SI)	0.652	0.881	0.819
Facilitatating Condition (FC)	0.633	0.873	0.806
Behavioral Intention (BI)	0.839	0.904	0.903

AVE Average Variance Extracted; CR Composite Reliability; CA Cronbach's Alpha

Discriminant Validity

The next test is the discriminant validity or Fornell Lacker Criterium test. This test is done by looking at the cross loading value and the root square value of Average Variance Extracted / AVE. If every indicator that measures a construct has a greater cross-load value to the construct, it can be said to be valid.

The results of this test indicate that the Root Square Value of AVE obtained by each construct is greater than the correlation value between the construct and other constructs in the same column. Therefore, discriminant validity requirements are also met. Data can be seen in the following Table 3.

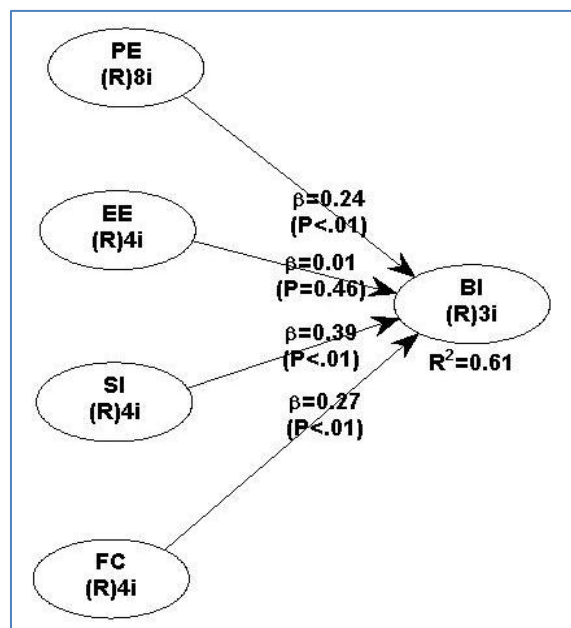
Table-3: Discriminant Validity (Fornell Lacker Criterium)

	PE	EE	SI	FC	BI
Performance Expectancy (PE)	0.736				
Effort Expectancy (EE)	0.619	0.889			
Service Influence (SI)	0.499	0.615	0.807		
Facilitating Condition (FC)	0.535	0.660	0.618	0.796	
Behavioral Intention (BI)	0.603	0.565	0.691	0.646	0.916

Hypothesis Test Results

Hypothesis testing is done by SEM-PLS. In this study, the significance level used was 5%. The hypothesis will be accepted if the p-value <0.05. The path coefficient is used to determine the direction of the correlation coefficient. The results of positive correlation coefficient indicate that there is a positive relationship between constructs and likewise if the

results of the negative correlation coefficient indicate a negative relationship. The research model will also be tested by looking at the coefficient of determination (R^2) which is between zero and one. This value explains the variation of the dependent variable. If it is zero then it cannot explain variation on the dependent variable, whereas if it is one, the independent variable explains one hundred percent variation on the dependent variable.

**Fig-2: Hypothesis Test Result**

Hypothesis test results indicate that there is a significant influence between performance expectancy and behavioral intention where p-value <0.01 so that H1 is supported. Furthermore, the relationship between effort expectancy and behavioral intention has a p-value of 0.46, so it can be stated that H2 is not supported. Not only performance expectancy, a significant influence was also found on social influence, where a p-value of <0.01, so that H3 was also supported. In addition, H4 also received support, or in other words there was a

significant influence between facilitating conditions and behavioral intention. This is evidenced by the P-value facilitating conditions of <0.01. Other results note that the Adjusted R-squared Coefficient on behavioral intention is 0.61, which means 61% of behavioral intention can be made by the variables of performance expectancy, effort expectancy, social influence, and facilitating conditions. The results of the hypotheses test are summarized in Table 4 as follows.

Table-4: Summary Structural Model

Hypothesis	Description	Coefficient	P-value	Result
H1	PE → BI	0.240	<0.01	<i>Supported</i>
H2	EE → BI	0.010	0.46	<i>Not supported</i>
H3	SI → BI	0.300	<0.01	<i>Supported</i>
H4	FC → BI	0.270	<0.01	<i>Supported</i>

For theoretical contribution, this study extends the general UTAUT concept in predicting technology adoption factors, especially in the context of social media application adoption among Indonesian SMEs. Based on empirical findings in this study, it is known that performance expectancy, social influence, and facilitating conditions had positive and significant effects on behavioral intention to use social media. The results of this study confirm the results of previous studies that found performance expectancy had significant effect on behavioral intention [26, 72, 29, 36], social influence had significant effect on behavioral intention [80, 67, 72] facilitating condition had significant effect on behavioral intention [80, 67, 72]; but effort expectancy did not have significant effect on behavioral intention [67, 73, 81].

CONCLUSION

The purpose of this study is to predict the factors that influence the adoption of social media among Indonesian SMEs to promote and market their business with the Unified Theory of Acceptance and Use of Technology theory (UTAUT) approach. The findings of the study revealed that the model was able to explain 61% of the variance in behavioral intention. Result showed that the variables such as performance expectancy, social influence, and facilitating conditions had positive and significant effect on behavioral intention to use ride-hailing apps for buying food. Surprisingly, effort expectancy had no significant influence.

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